

# New to Enterprise Architecture (New2EA) Agenda and Meeting Notes 9-12-12

## Agenda:

Tuesday 9/25/2012 @ 11 EST.

- 1) Get everyone on Google Hangout
- 2) Introductions. Tell us a little bit about yourself

- Name
- Organization
- How long have you been in EA and what did you do before?
- One thing that you haven't already mentioned that the rest of us might find interesting
- Going to the EDUCAUSE Face2Face?3) Discussion: Best practices for moving from IT Architecture to Enterprise Architecture.
- What do you see as the major differences between the two architectures?
- What do you believe are the major challenges in shifting from one to the other?
- What processes and tools can be leveraged in both disciplines?
- What have you tried that's worked?
- What have you tried that hasn't worked?

## Attendees:

### Chris Eagle

U of Michigan, Enterprise Architect  
1.5 years in EA.  
In Retail IT management before then

### Brenda Reeb -

U of Rochester, Information Architect, reports to the Enterprise Architect  
9 months in architecture. Formerly a librarian with the university.  
Working on a university data dictionary (to be a 'shopping list')  
EA has focused on technical standards - storage, network, and cloud.

### Bruce Alexander

Michigan State, Dir. of EA  
6 months in architecture. Previously Dir of Enterprise Business Applications  
EA in place to prevent 're-siloing' of systems

### Caleb Racey

Newcastle (UK)  
Comes from technical architecture, and development management before that.  
Have a large initiative to combine IT systems

### Vinay Varughese

Cornell Medical College  
Infrastructure and Operations for 15 years  
Starting in technical Arch but planning on all aspects

### Wayde Nie (and Laura)

McMaster University  
Moving from Technology Arch to Enterprise Arch  
Looking to network with other people.

### Colleen Nagy

Case Western Reserve  
Sr. Director for Strategic Initiatives and Policy, and Portfolio Management  
Reorganized to Plan/Build/Run 18 months ago. In her role since then.

### Kasia Azzara

Columbia  
Enterprise Architect, for 1 year.  
Just getting EA underway since IT was busy with a large ERP implementation  
Came from outside HE (Pharmaceutical company)

### Russell Connacher

Berkeley  
in EA for 9 months.  
Been in U/C IT for 20 years  
Using TOGAF as a method to give structure to EA

## Discussion Notes

Major differences between technical and enterprise arch?

Russ: People get technical standards but don't get business-level planning

Q: how do you get support

R: "hiding" EA within a SOA implementation

Wayde: Tie EA to a large project? McMaster is doing Peoplesoft

Kasia: Was able to get some thought into an ERP, but someone limited because project was already underway.

Brenda: implementing Workday, and this may be a sweet spot for EA. And have a Student System in the wings as well.

Bruce: large projects underway 'warp out' planning activities in favor of getting the project installed.

Vinay: hitching EA ramp-up onto an ERP project will be problematic, and EA is an afterthought. At Cornell they've had them think about the concepts without actually calling it EA.

Chris: Michigan was able to bake EA into a major IT restructuring.

Brenda: Interesting in what "healthy" looks like. What makes a good external champion and what are the good projects to bring EA up on.

Q: Who is Rochester's champion. A: Not sure they have an external EA champion.

Q: does it help to get connected to a project if you start at the early planning? A: (Bruce) works better for technology than business architecture.

Russ: EA can ride on Governance. (half of the universities are bringing up Governance along with EA). Russ: Berkeley has an "hurry up" mentality.

Chris: Michigan Governance has had a lack of ownership by the committees.

Q: why? A: Because it changes how people work together.

Colleen: Lack of funding has been an issue with getting governance in place: Q: you would think that lack of funding would drive governance.

Caleb: Is governance a pre-req for EA? Brenda: Have made progress through PMO process and gates, not necessarily governance. Chris: same at Michigan

Wayde: Are there other good insertion points? (Change control board?) A: Initial planning. Getting data (with limited success, since the project is already underway). At project failure.

Tools? Brenda: How to you make the work concrete? Where they go to find your stuff?

TOGAF? A couple of U's using, but just getting started

Wayde: looking at Enterprise Architect by Spark Systems

Russ: Using Archimate to diagram. Using Archy as well for finding relationships between data and processes.